

January 17<sup>th</sup>, 2023

Dear Members of the Coast Salish Elementary School Community:

Chandos Construction is the General Contractor on the Coast Salish Elementary School construction Project. Chandos apologizes that despite our best efforts to accelerate the Project schedule, the construction of the school has been delayed. There have been several unanticipated and unprecedented circumstances beyond our control, which have contributed to the school's delayed completion, the most significant of which include:

- A large number of subcontractors and supplier failures and insolvencies While it is not unusual to see an occasional subcontractor fail on a project of this size and duration, there have been multiple instances of subcontractors and suppliers who have been unable to perform. Most of the subcontractor failures are directly related to hyper-inflation driving up prices of raw materials used in construction and contributing to material scarcity; and,
- Unusually severe weather events The atmospheric river events that occurred in the fall of 2021 while work was underway on building the structure, constructing the site works including deep services and concrete work all of which severely impacted the construction schedule; and,
- Labour shortages With numerous projects underway in the lower mainland, subcontractors are facing immense challenges trying to accelerate their work due to a shortage of trained labour. Chandos has been and will continue to work closely with its subcontractors and suppliers to find ways to re-sequence the project work and to accelerate the project schedule in the face of these labour shortages.

Notwithstanding these circumstances, Chandos is working hard to have the school available for partial occupancy for the Coast Salish Community before the end of this academic year and is committed to completing the project for children and staff to start off the 2023-2024 academic year in their new school.



